



# FINANCIAL STATE OF THE COLLEGE

Presented by:

**Horace Chase**

**Vice President of Financial & Administrative Affairs**

**February 13, 2014**



- **Current Financial Position**
  - ✓ Allocation of Funds
  - ✓ Renewal and Replacement (R & R)
  - ✓ Major Projects
- **Revenue Sources**
- **Challenges**
- **Budget Requests/Timeline**
- **Q & A**

# ALLOCATION OF FUNDS PER REVISED BUDGET 13/14



<b>Salaries</b>	<b>\$ FY 13/14</b>	<b>FY 13/14 % of Total E &amp; G</b>
<b>Total Salaries &amp; Benefits</b>	<b>\$20,538,900</b>	<b>76%</b>
<b>Operating/Travel Exp</b>	<b>\$ 6,526,642</b>	<b>24%</b>
<b>=Total E &amp; G</b>	<b>\$27,065,542</b>	<b>100%</b>

# RENEWAL & REPLACEMENT (R&R)



<b>Resources</b>	<b>Projected Balance 6-30-14</b>
<b>R &amp; R (approximate)</b> <i>Includes funding for Motor Pool, Print Services, Telecommunications, Information Technology, Radiology, &amp; Physical Plant</i>	<b>\$ 911,000</b>

# MAJOR PROJECTS



## State Funded

- 1) Health Science Building – Future
- 2) Campus Plumbing Correction - Complete

## Campus Funded

- 1) Retainer Wall – Complete
- 2) Student Center (Phase II) - Current

## State & Campus Funded










Nursing Building - Current

**SITE DATA**  
 TOTAL PARKING SPACES .....1,656

**EXISTING BUILDINGS / FACILITIES**

1. MCW IERTER CENTER
2. JACK MARTIN BASEBALL FIELD
3. GYMNASIUM AND MUSIC
4. LIBRARY
5. E. E. WRIGHT ADMINISTRATION BUILDING
6. MAINTENANCE AND OPERATIONS
7. WALTER L. NELMS CLASSROOM BUILDING
8. MATH AND SCIENCE BUILDING
9. STUDENT UNION
10. GREENHOUSE

**LEGEND**


- POINT OF CONNECTION 
- EXISTING VEHICULAR CIRCULATION 
- PROPOSED VEHICULAR CONNECTION 
- PROPOSED VEHICULAR ROUNDABOUT 
- EXISTING PEDESTRIAN CIRCULATION 
- PROPOSED PEDESTRIAN CIRCULATION 
- PROPOSED NEW BUILDING OR ADDITION 
- PROPOSED CAMPUS PROJECTS 
- EXISTING CAMPUS FACILITIES 

CONNECT TRAIL TO EXISTING SIDEWALKS  
 SHIFT TO ACCOMMODATE LEFT TURN LANE  
 PROPOSED DECELERATION LANE  
 GATEWAY ELEMENTS



PROPOSED ACCELERATION AND DECELERATION LANES  
 NEW MAIN ENTRANCE TO CAMPUS  
 WAYFINDING SIGNAGE  
 CLOSE EXISTING DRIVE  
 CLOSE EXISTING DRIVE  
 PROPOSED NEW QUADRANGLE  
 CONNECT TRAIL TO EXISTING SIDEWALKS  
 WAYFINDING SIGNAGE  
 PROPOSED DECELERATION LANE  
 GATEWAY ELEMENTS

**JACKSON STATE COMMUNITY COLLEGE**  
 CONCEPT PLAN  
 JACKSON, TENNESSEE

  
 SCALE: 1" = 100'-0"  
 DECEMBER 2012  
 LAF 1202





CONNECT TRAIL TO EXISTING SIDEWALKS

DR. FE. WRIGHT DRIVE (R/W VARIES)

SHIFT TO ACCOMMODATE LEFT TURN LANE

PROPOSED DECELERATION LANE

GATEWAY ELEMENTS

PROPOSED ACCELERATION AND DECELERATION LANES

NEW MAIN ENTRANCE TO CAMPUS

WAYFINDING SIGNAGE

WAYFINDING SIGNAGE

OPPORTUNITY TO EXPAND, BEAUTIFY PARKING AND REDUCE STORMWATER

RAIN GARDEN

PROPOSED CONNECTION

SCREEN VIEWS

PROPOSED PLAZA

OPPORTUNITY TO BEAUTIFY AND REDUCE STORMWATER

1

A1

A2

2

J

K

L

M

G

H

H

I

M

J

B

4

A4

5

N

6

3

A3

7

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10

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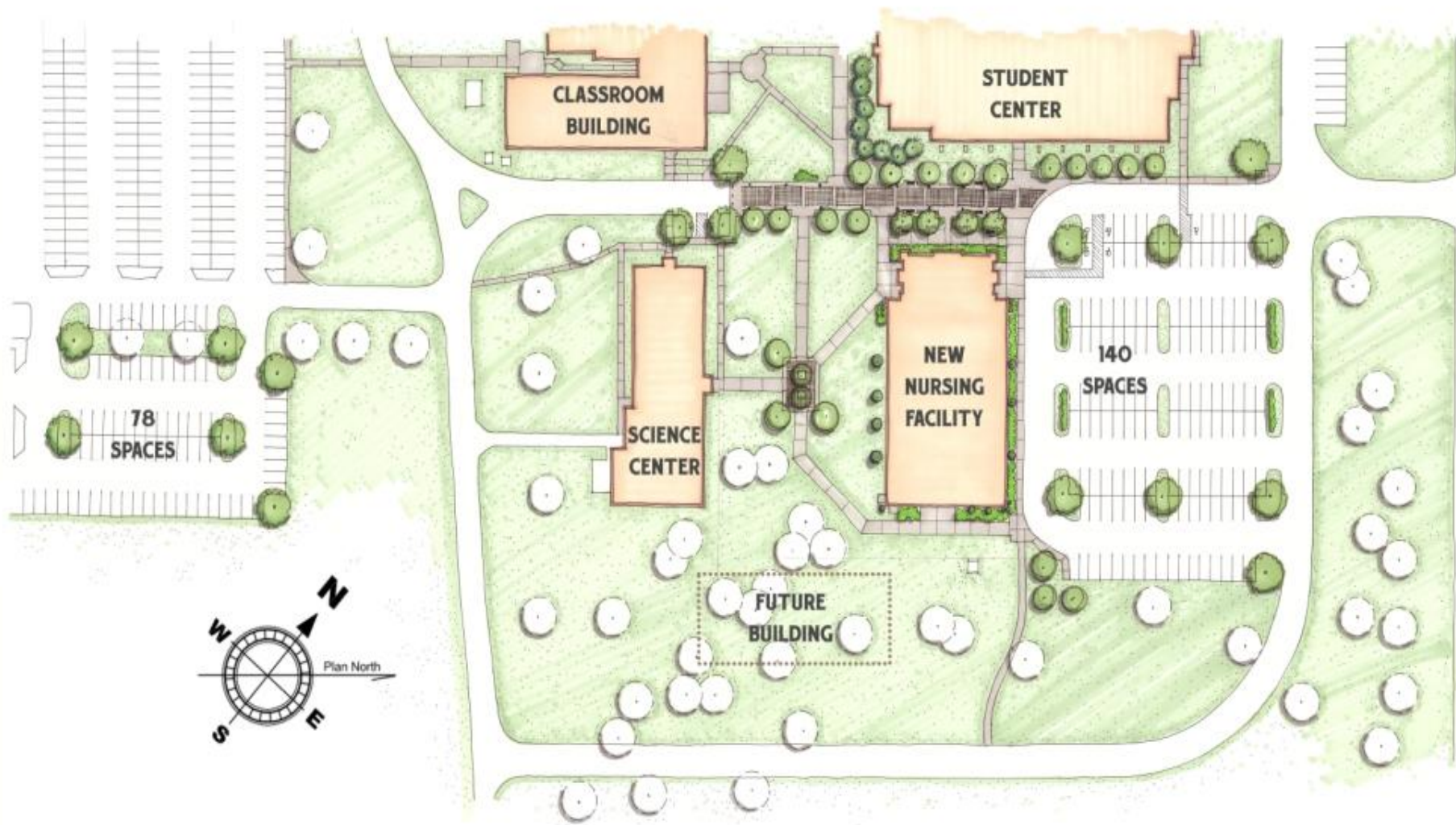
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Jackson State Community College





CLASSROOM  
BUILDING

STUDENT  
CENTER

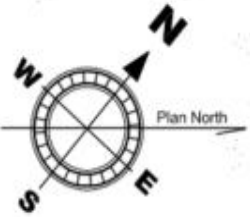
SCIENCE  
CENTER

NEW  
NURSING  
FACILITY

FUTURE  
BUILDING

78  
SPACES

140  
SPACES



# NURSING BUILDING NORTH PARKWAY VIEW



# NURSING BUILDING QUADRANGLE VIEW



# NURSING BUILDING INTERIOR VIEW



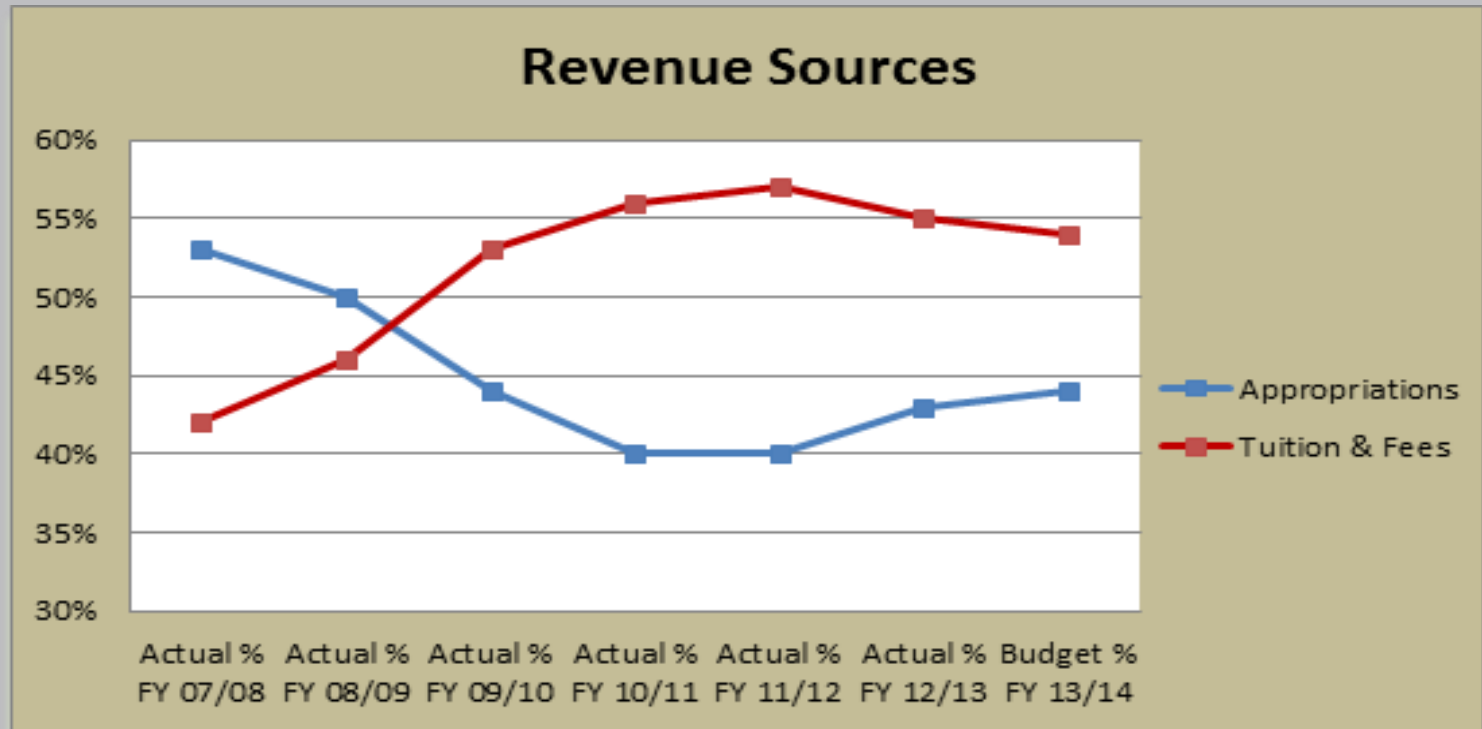
# REVENUE SOURCES



Source	Actual % FY 07/08	Budgeted \$ FY 13/14	Budgeted % FY 13/14
Appropriations	53%	\$11,527,800	44%
Tuition & Fees	42%	\$14,228,000	54%
Other	5%	\$ 532,300	2%
<b>Total</b>	<b>100%</b>	<b>\$26,288,100</b>	<b>100%</b>

\*Includes Bookstore Commission (Budget for FY 13/14 \$225,000)

# REVENUE SOURCES



	Actual % FY 12/13	Budget % FY 13/14
<b>Appropriations</b>	43%	44%
<b>Tuition &amp; Fees</b>	55%	54%

# CHALLENGES



<b>Unfunded Campus Projects</b> (approximate)	<b>12</b>	<b>\$ 1,900,000</b>
<b>Unfunded Capital Maintenance Projects</b> (approximate)	<b>14</b>	<b>\$11,000,000</b>

## Unfunded Capital Outlay

- **Nursing Building (Furniture, Equipment & Other)**
- **New Physical Plant Building Renovation**
- **Administration Building Renovation**

**Appropriations – Based on Results of Outcomes Formula**



# CHALLENGES



**2014-2015 Outcomes Formula - \$467,500**

**Tennessee Promise**

**Enrollment Fluctuations**

- FTE Decrease of **-3.8** for Fall 2013
- FTE Decrease of **-13.3%** for Fall 2012
- FTE Decrease of **-4.3%** for Fall 2011
- FTE Increase of **2.8%** for Fall 2010
- FTE Increase of **18.2%** for Fall 2009

# CHALLENGES



## Recent Impact on Appropriation

<b>2012-2013 Revised Appropriation</b>		<b>\$ 10,839,000</b>
<b>Phase-Out Hold Harmless</b>	<b>\$ 83,600</b>	
<b>Outcomes Formula</b>	<b>\$ 328,800</b>	
<b>Salary Increase</b>	<b>\$ 173,800</b>	
<b>Group Health Insurance</b>	<b><u>\$ 102,600</u></b>	
<b>2013-2014 Appropriation</b>		<b>\$ 11,527,800</b>
<b>Total 2013-2014 Appropriation Increase</b>		<b>\$ 688,800</b>

# SALARY RANKING - FACULTY



## Faculty/Academic

October Revised FYE 2009 Faculty/Acad Ranking		October Revised FYE 2010 Faculty/Acad Ranking		October Revised FYE 2011 Faculty/Acad Ranking		October Revised FYE 2012 Faculty/Acad Ranking		October Revised FYE 2013 Faculty/Acad Ranking	
Pellissippi State	1	Chattanooga State	1	Roane State	1	Roane State	1	<b>Jackson State</b>	<b>1</b>
Columbia State	2	Walters State	2	Chattanooga State	2	Dyersburg State	2	Chattanooga State	2
Chattanooga State	3	Pellissippi State	3	Walters State	3	Walters State	3	Southwest	3
Walters State	4	Columbia State	4	Pellissippi State	4	Chattanooga State	4	Roane State	4
Roane State	5	Roane State	5	Columbia State	5	<b>Jackson State</b>	<b>5</b>	Walters State	5
Dyersburg State	6	<b>Jackson State</b>	<b>6</b>	<b>Jackson State</b>	<b>6</b>	Pellissippi State	6	Dyersburg State	6
<b>Jackson State</b>	<b>7</b>	Volunteer State	7	Volunteer State	7	Volunteer State	7	Volunteer State	7
Southwest	8	Dyersburg State	8	Dyersburg State	8	Columbia State	8	Pellissippi State	8
Volunteer State	9	Southwest	9	Southwest	9	Southwest	9	Columbia State	9
Motlow State	10	Cleveland State	10	Motlow State	10	Nashville State	10	Nashville State	10
Cleveland State	11	Motlow State	11	Nashville State	11	Motlow State	11	Northeast State	11
Nashville State	12	Nashville State	12	Cleveland State	12	Cleveland State	12	Motlow State	12
Northeast State	13	Northeast State	13	Northeast State	13	Northeast State	13	Cleveland State	13

# SALARY RANKING - CLASSIFIED



## Classified

October Revised FYE 2009 Classified Ranking		October Revised FYE 2010 Classified Ranking		October Revised FYE 2011 Classified Ranking		October Revised FYE 2012 Classified Ranking		October Revised FYE 2013 Classified Ranking	
Pellissippi State	1	Pellissippi State	1	Pellissippi State	1	Pellissippi State	1	Southwest	1
Volunteer State	2	Volunteer State	2	Volunteer State	2	Volunteer State	2	Volunteer State	2
Motlow State	3	Motlow State	3	Walters State	3	Motlow State	3	Pellissippi State	3
Southwest	4	Walters State	4	Motlow State	4	Walters State	4	Motlow State	4
Walters State	5	Southwest	5	Roane State	5	Roane State	5	Cleveland State	5
Columbia State	6	Roane State	6	Southwest	6	Cleveland State	6	Walters State	6
Roane State	7	Cleveland State	7	Cleveland State	7	Southwest	7	Roane State	7
Cleveland State	8	Columbia State	8	Columbia State	8	Dyersburg State	8	Dyersburg State	8
Nashville State	9	Chattanooga State	9	Dyersburg State	9	Columbia State	9	Nashville State	9
Chattanooga State	10	Dyersburg State	10	Chattanooga State	10	Nashville State	10	Chattanooga State	10
Dyersburg State	11	Nashville State	11	Nashville State	11	Chattanooga State	11	<b>Jackson State</b>	<b>11</b>
<b>Jackson State</b>	<b>12</b>	<b>Jackson State</b>	<b>12</b>	<b>Jackson State</b>	<b>12</b>	<b>Jackson State</b>	<b>12</b>	Columbia State	12
Northeast State	13	Northeast State	13	Northeast State	13	Northeast State	13	Northeast State	13

# SALARY RANKING – PROTECH/ADMINISTRATION



Protech/Admin									
October Revised FYE 2009 Protech/Admin Ranking		October Revised FYE 2010 Protech/Admin Ranking		October Revised FYE 2011 Protech/Admin Ranking		October Revised FYE 2012 Protech/Admin Ranking		October Revised FYE 2013 Protech/Admin Ranking	
Columbia State	1	Columbia State	1	Columbia State	1	Columbia State	1	Southwest	1
Motlow State	2	Motlow State	2	Motlow State	2	Motlow State	2	Pellissippi State	2
Chattanooga State	3	Walters State	3	Walters State	3	Chattanooga State	3	Columbia State	3
Roane State	4	Chattanooga State	4	Chattanooga State	4	Cleveland State	4	Northeast State	4
Northeast State	5	Roane State	5	Roane State	5	Walters State	5	Chattanooga State	5
Volunteer State	6	Volunteer State	6	Volunteer State	6	Volunteer State	6	Motlow State	6
Cleveland State	7	Cleveland State	7	Cleveland State	7	Pellissippi State	7	Volunteer State	7
Pellissippi State	8	Northeast State	8	Dyersburg State	8	Roane State	8	Cleveland State	8
Walters State	9	Pellissippi State	9	Pellissippi State	9	Dyersburg State	9	Roane State	9
Dyersburg State	10	Southwest	10	Northeast State	10	Southwest	10	Walters State	10
Southwest	11	Dyersburg State	11	Nashville State	11	Nashville State	11	Dyersburg State	11
Nashville State	12	Nashville State	12	Southwest	12	Northeast State	12	Nashville State	12
<b>Jackson State</b>	<b>13</b>	<b>Jackson State</b>	<b>13</b>	<b>Jackson State</b>	<b>13</b>	<b>Jackson State</b>	<b>13</b>	<b>Jackson State</b>	<b>13</b>

# RECURRING BUDGET REQUESTS



- **Include Amount and Justification for Request Above Base Budget**
- **Include Amount and Justification for Request for New Position (if any)**

# NON-RECURRING BUDGET REQUESTS



**\$0 - \$399**

**Include in Normal Budget**

**\$400-\$3,999**

**Submit with Normal Budget**

**\*\$4,000 or Above**

**Campus Projects**

*(Submit through chain of command to  
VP – VP submit to VPFAA)*

**\*If \$4,000 or above but not project related submit with Normal Budget.**

# BUDGET TIMELINE



## March 1, 2014

- Deadline for Budget Managers to Submit Proposed FYE **2015** Budgets to President and VPs

## March 15, 2014

- Deadline for President and VPs to submit proposed FYE **2015** budgets to Vice President Finance and Administration
- Deadline to Submit FYE **2014** Budget Revisions





# QUESTIONS & ANSWERS